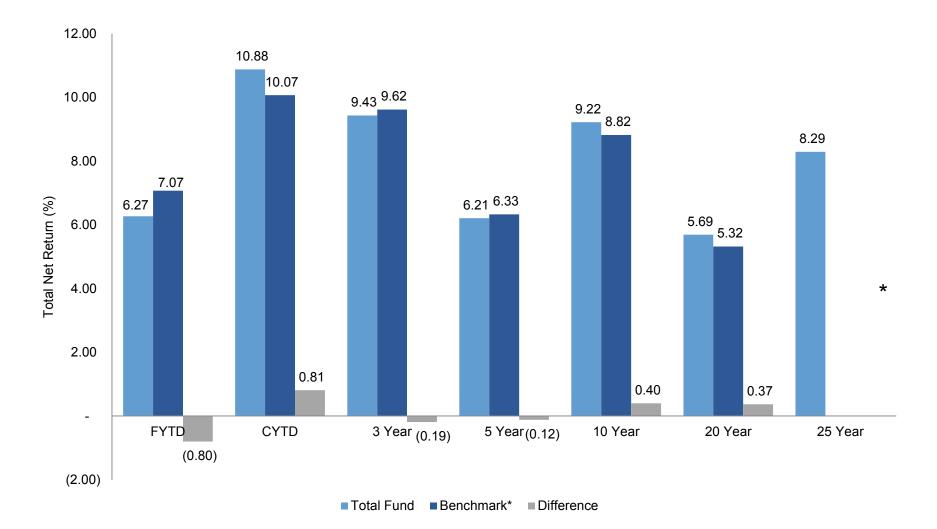
# NJ DIVISION OF INVESTMENT

## **Director's Report**

State Investment Council September 25, 2019

"The mission of the New Jersey Division of Investment is to achieve the best possible return at an acceptable level of risk using the highest fiduciary standards."

## Pension Fund Net Returns<sup>(1)</sup> for Periods Ending June 30, 2019



(1) Returns are preliminary, unaudited, net of all fees, and exclude Police and Fire Mortgage Program

\*Benchmark return not available for 25-Year period

## Asset Allocation and Net Returns by Asset Class (June 30, 2019)

|                            |           | ASSET ALL           | OCATION    |            |        |        | PERFORMAN | NCE (for perio | ods ending Ju | ne 30, 2019) <sup>(</sup> | 1)     |                     |  |
|----------------------------|-----------|---------------------|------------|------------|--------|--------|-----------|----------------|---------------|---------------------------|--------|---------------------|--|
|                            |           | As of June 30, 2019 |            |            |        | FYTD   |           | Calendar YTD   |               | Trailing Three Years      |        | Trailing Five Years |  |
| Asset Class                | Mkt Value | Actual (%)          | Target (%) | Difference | NJ     | Bench  | NJ        | Bench          | NJ            | Bench                     | NJ     | Bench               |  |
| RISK MITIGATION            |           |                     |            |            |        |        |           |                |               |                           |        |                     |  |
| RISK MITIGATION STRATEGIES | 3,348     | 4.25%               | 5.00%      | -0.75%     | 5.04%  | 5.39%  | 5.33%     | 2.75%          | 4.13%         | 4.45%                     | 2.97%  | 3.94%               |  |
| LIQUIDITY                  |           |                     |            |            |        |        |           |                |               |                           |        |                     |  |
| Cash Eqv & Short Term      | 4,439     | 5.64%               | 5.50%      | 0.14%      | 3.11%  | 2.31%  | 1.67%     | 1.24%          | 2.00%         | 1.38%                     | 1.56%  | 0.87%               |  |
| U.S. Government            | 1,517     | 1.93%               | 3.00%      | -1.07%     | 6.72%  | 7.24%  | 4.86%     | 5.18%          | 1.01%         | 1.46%                     | 1.26%  | 2.04%               |  |
| TOTAL LIQUIDITY            | 5,956     | 7.57%               | 8.50%      | -0.93%     | 4.35%  | 4.04%  | 2.70%     | 2.62%          | 1.20%         | 1.42%                     | 1.20%  | 1.32%               |  |
| INCOME                     |           |                     |            |            |        |        |           |                |               |                           |        |                     |  |
| Investment Grade Credit    | 7,911     | 10.05%              | 10.00%     | 0.05%      | 10.07% | 9.42%  | 8.15%     | 8.02%          | 3.25%         | 3.14%                     | 3.70%  | 3.56%               |  |
| Public High Yield          | 1,110     | 1.41%               | 2.50%      | -1.09%     | 6.75%  | 7.48%  | 9.61%     | 9.94%          | 7.19%         | 7.52%                     | 4.69%  | 4.70%               |  |
| Global Diversified Credit  | 4,790     | 6.09%               | 5.00%      | 1.09%      | 5.79%  | 7.48%  | 4.90%     | 9.94%          | 10.48%        | 7.52%                     | 7.86%  | 4.70%               |  |
| Credit-Oriented HFs        | 810       | 1.03%               | 1.00%      | 0.03%      | -1.56% | 3.01%  | -1.21%    | 2.95%          | 5.03%         | 7.08%                     | 2.93%  | 2.93%               |  |
| Debt-Related PE            | 925       | 1.17%               | 2.00%      | -0.83%     | 2.61%  | 9.12%  | 2.14%     | 3.92%          | 9.06%         | 11.85%                    | 7.89%  | 7.86%               |  |
| Debt Related Real Estate   | 418       | 0.53%               | 1.00%      | -0.47%     | 6.83%  | 11.63% | 5.85%     | 5.35%          | 6.41%         | 8.95%                     | 5.67%  | 7.98%               |  |
| TOTAL INCOME               | 15,963    | 20.28%              | 21.50%     | -1.22%     | 7.35%  | 8.41%  | 6.35%     | 7.84%          | 6.22%         | 6.03%                     | 5.03%  | 4.29%               |  |
| REAL RETURN                |           |                     |            |            |        |        |           |                |               |                           |        |                     |  |
| Real Assets & Commodities  | 2,214     | 2.81%               | 2.50%      | 0.31%      | 0.48%  | 0.43%  | 0.15%     | -5.34%         | 6.57%         | 9.55%                     | 0.92%  | -0.53%              |  |
| Equity Related Real Estate | 4,520     | 5.74%               | 6.25%      | -0.51%     | 8.69%  | 6.55%  | 8.66%     | 2.74%          | 10.01%        | 7.01%                     | 11.36% | 9.18%               |  |
| TOTAL REAL RETURN          | 6,734     | 8.56%               | 8.75%      | -0.19%     | 5.84%  | 4.85%  | 5.70%     | 0.44%          | 8.87%         | 7.63%                     | 7.57%  | 5.20%               |  |
| GLOBAL GROWTH              |           |                     |            |            |        |        |           |                |               |                           |        |                     |  |
| US Equity                  | 23,774    | 30.20%              | 30.00%     | 0.20%      | 7.85%  | 9.32%  | 19.41%    | 18.37%         | 13.37%        | 13.91%                    | 9.04%  | 10.45%              |  |
| Non-US Dev Market Eq       | 9,165     | 11.64%              | 11.50%     | 0.14%      | 1.16%  | 1.40%  | 14.98%    | 14.65%         | 9.21%         | 9.03%                     | 2.52%  | 2.15%               |  |
| Emerging Market Eq         | 5,148     | 6.54%               | 6.50%      | 0.04%      | 2.38%  | 1.30%  | 10.98%    | 10.69%         | 9.80%         | 10.72%                    | 1.77%  | 2.71%               |  |
| Buyouts/Venture Cap        | 7,844     | 9.97%               | 8.25%      | 1.72%      | 10.03% | 12.29% | 6.44%     | 4.12%          | 13.61%        | 15.74%                    | 13.18% | 12.13%              |  |
| Equity-Oriented HFs        | 108       | 0.14%               | 0.00%      | 0.14%      | -2.63% | -3.73% | 4.00%     | 0.68%          | 5.35%         | 4.66%                     | 1.77%  | 3.24%               |  |
| TOTAL GLOBAL GROWTH        | 46,039    | 58.49%              | 56.25%     | 2.24%      | 6.27%  | 7.28%  | 15.08%    | 14.32%         | 12.09%        | 12.91%                    | 7.32%  | 8.06%               |  |
| OTHER                      |           |                     |            |            |        |        |           |                |               |                           |        |                     |  |
| OPPORTUNISTIC PE           | 423       | 0.54%               |            |            | -3.90% | 12.29% | -4.66%    | 4.12%          | 7.37%         | 15.74%                    | 6.44%  | 12.13%              |  |
| OTHER                      | 248       | 0.31%               |            |            |        |        |           |                |               |                           |        |                     |  |
| TOTAL FUND <sup>(2)</sup>  | 78,711    | 100.00%             |            |            | 6.27%  | 7.07%  | 10.88%    | 10.07%         | 9.43%         | 9.62%                     | 6.21%  | 6.33%               |  |

(1) Returns are preliminary, unaudited, and net of all fees

(2) Total Fund excludes Police and Fire Mortgage Program

Sum of components may not equal totals due to rounding

## Capital Markets Update (for periods ending August 31, 2019)

| Capital Markets Update for periods ending August 31, 2019 |            |              |          |                             |                            |  |  |  |  |
|---|------------|--------------|----------|-----------------------------|----------------------------|--|--|--|--|
|   |            |              |          |                             |                            |  |  |  |  |
|   | Fiscal YTD | Calendar YTD | One Year | Three Years<br>(Annualized) | Five Years<br>(Annualized) |  |  |  |  |
| Global Equity Indices                                     |            |              |          |                             |                            |  |  |  |  |
| MSCI All Country World Index                              | -2.09      | 13.80        | -0.28    | 9.17                        | 5.51                       |  |  |  |  |
| US Equity Indices   |            |              |          |                             |                            |  |  |  |  |
| Russell 3000  | -0.58      | 18.02        | 1.30     | 12.23                       | 9.58                       |  |  |  |  |
| Russell 1000  | -0.31      | 18.48        | 2.49     | 12.56                       | 9.84                       |  |  |  |  |
| Russell 2000  | -4.39      | 11.83        | -12.92   | 7.86                        | 6.39                       |  |  |  |  |
| Russell Growth  | 1.15       | 22.80        | 3.09     | 16.55                       | 12.67                      |  |  |  |  |
| Russell Value   | -2.36      | 13.31        | -0.57    | 7.88                        | 6.45                       |  |  |  |  |
| Non-US Equity Indices                                     |            |              |          |                             |                            |  |  |  |  |
| MSCI EAFE   | -3.83      | 9.66         | -3.26    | 5.91                        | 1.89                       |  |  |  |  |
| MSCI Emerging Markets                                     | -6.04      | 3.90         | -4.36    | 5.76                        | 0.38                       |  |  |  |  |
| Fixed Income Indices                                      |            |              |          |                             |                            |  |  |  |  |
| Bloomberg Barclays U.S. Aggregate                         | 2.82       | 9.10         | 10.17    | 3.09                        | 3.35                       |  |  |  |  |
| Bloomberg Barclays U.S. Treasury                          | 3.28       | 8.63         | 10.38    | 2.49                        | 2.97                       |  |  |  |  |
| Bloomberg Barclays U.S. Credit                            | 3.66       | 13.35        | 12.99    | 4.47                        | 4.38                       |  |  |  |  |
| Bloomberg Barclays U.S. High Yield                        | 0.97       | 11.00        | 6.56     | 6.17                        | 4.85                       |  |  |  |  |
| Commodities   |            |              |          |                             |                            |  |  |  |  |
| Bloomberg Commodities Index                               | -3.33      | 0.38         | -8.04    | -2.38                       | -9.46                      |  |  |  |  |
| Real Estate   |            |              |          |                             |                            |  |  |  |  |
| Bloomberg U.S. REIT Index                                 | 5.12       | 25.05        | 14.60    | 7.62                        | 9.33                       |  |  |  |  |

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## Asset Allocation and Net Returns by Asset Class (August 31, 2019)

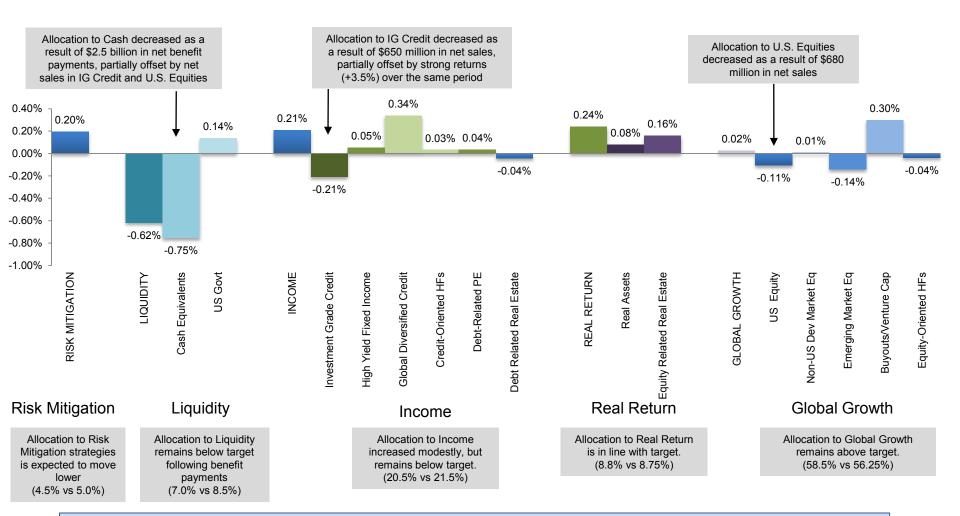
|                            |           | ASSET ALL             | OCATION    |            |        | PERFORMANCE (for periods ending August 31, 2019) <sup>(1)</sup> |        |              |        |            |                     |        |  |  |
|----------------------------|-----------|-----------------------|------------|------------|--------|---|--------|--------------|--------|------------|---------------------|--------|--|--|
|                            |           | As of August 31, 2019 |            |            | FY     | FYTD  |        | Calendar YTD |        | hree Years | Trailing Five Years |        |  |  |
| Asset Class                | Mkt Value | Actual (%)            | Target (%) | Difference | NJ     | Bench   | NJ     | Bench        | NJ     | Bench      | NJ                  | Bench  |  |  |
| RISK MITIGATION            |           |                       |            |            |        |   |        |              |        |            |                     |        |  |  |
| RISK MITIGATION STRATEGIES | 3,367     | 4.45%                 | 5.00%      | -0.55%     | 0.80%  | 0.92%   | 6.18%  | 3.69%        | 4.26%  | 4.58%      | 3.15%               | 4.02%  |  |  |
| LIQUIDITY                  |           |                       |            |            |        |   |        |              |        |            |                     |        |  |  |
| Cash Eqv & Short Term      | 3,696     | 4.89%                 | 5.50%      | -0.61%     | 0.46%  | 0.39%   | 2.13%  | 1.63%        | 2.11%  | 1.50%      | 1.63%               | 0.95%  |  |  |
| U.S. Government            | 1,562     | 2.06%                 | 3.00%      | -0.94%     | 3.33%  | 3.28%   | 8.36%  | 8.63%        | 2.10%  | 2.49%      | 1.96%               | 2.54%  |  |  |
| TOTAL LIQUIDITY            | 5,258     | 6.95%                 | 8.50%      | -1.55%     | 1.40%  | 1.40%   | 4.14%  | 4.06%        | 1.63%  | 1.86%      | 1.51%               | 1.54%  |  |  |
| INCOME                     |           |                       |            |            |        |   |        |              |        |            |                     |        |  |  |
| Investment Grade Credit    | 7.446     | 9.84%                 | 10.00%     | -0.16%     | 3.46%  | 3.55%   | 11.90% | 11.86%       | 4.16%  | 3.83%      | 4.14%               | 4.00%  |  |  |
| Public High Yield          | 1,106     | 1.46%                 | 2.50%      | -1.04%     | 0.82%  | 0.97%   | 10.51% | 11.00%       | 5.94%  | 6.17%      | 4.79%               | 4.85%  |  |  |
| Global Diversified Credit  | 4,860     | 6.42%                 | 5.00%      | 1.42%      | 0.64%  | 0.97%   | 5.57%  | 11.00%       | 9.83%  | 6.17%      | 8.05%               | 4.85%  |  |  |
| Credit-Oriented HFs        | 802       | 1.06%                 | 1.00%      | 0.06%      | -0.64% | 1.34%   | -1.84% | 4.32%        | 4.39%  | 6.64%      | 2.77%               | 3.03%  |  |  |
| Debt-Related PE            | 917       | 1.21%                 | 2.00%      | -0.79%     | -0.11% | 0.75%   | 2.02%  | 4.70%        | 9.16%  | 10.29%     | 7.89%               | 7.58%  |  |  |
| Debt Related Real Estate   | 369       | 0.49%                 | 1.00%      | -0.51%     | -1.07% | 3.82%   | 4.71%  | 9.37%        | 6.30%  | 10.04%     | 5.30%               | 7.71%  |  |  |
| TOTAL INCOME               | 15,501    | 20.49%                | 21.50%     | -1.01%     | 1.89%  | 2.25%   | 8.37%  | 10.27%       | 6.36%  | 5.84%      | 5.27%               | 4.51%  |  |  |
| REAL RETURN                |           |                       |            |            |        |   |        |              |        |            |                     |        |  |  |
| Real Assets & Commodities  | 2,189     | 2.89%                 | 2.50%      | 0.39%      | -0.77% | 0.00%   | -0.62% | -5.34%       | 6.82%  | 9.55%      | 1.25%               | -0.53% |  |  |
| Equity Related Real Estate | 4,464     | 5.90%                 | 6.25%      | -0.35%     | 0.48%  | 0.00%   | 9.18%  | 2.74%        | 10.00% | 7.01%      | 11.37%              | 9.18%  |  |  |
| TOTAL REAL RETURN          | 6,653     | 8.79%                 | 8.75%      | 0.04%      | 0.07%  | 0.00%   | 5.77%  | 0.44%        | 8.95%  | 7.78%      | 7.74%               | 5.38%  |  |  |
| GLOBAL GROWTH              |           |                       |            |            |        |   |        |              |        |            |                     |        |  |  |
| US Equity                  | 22,769    | 30.10%                | 30.00%     | 0.10%      | -1.17% | -0.44%  | 18.01% | 17.85%       | 11.31% | 12.27%     | 8.26%               | 9.86%  |  |  |
| Non-US Dev Market Eq       | 8,816     | 11.65%                | 11.50%     | 0.15%      | -3.50% | -3.53%  | 10.96% | 10.61%       | 6.24%  | 5.96%      | 2.11%               | 1.73%  |  |  |
| Emerging Market Eq         | 4,841     | 6.40%                 | 6.50%      | -0.10%     | -5.97% | -5.97%  | 4.36%  | 4.07%        | 5.13%  | 5.80%      | -0.26%              | 0.57%  |  |  |
| Buyouts/Venture Cap        | 7,766     | 10.27%                | 8.25%      | 2.02%      | -0.19% | 0.00%   | 6.24%  | 4.12%        | 13.40% | 15.74%     | 13.15%              | 12.13% |  |  |
| Equity-Oriented HFs        | 75,716    | 0.10%                 | 0.00%      | 0.10%      | 1.41%  | 3.76%   | 5.47%  | 4.47%        | 4.82%  | 5.15%      | 2.29%               | 3.88%  |  |  |
| TOTAL GLOBAL GROWTH        | 44,269    | 58.52%                | 56.25%     | 2.27%      | -1.99% | -1.53%  | 12.80% | 12.57%       | 9.91%  | 10.87%     | 6.64%               | 7.45%  |  |  |
| OTHER                      |           |                       |            |            |        |   |        |              |        |            |                     |        |  |  |
| OPPORTUNISTIC PE           | 424       | 0.56%                 |            |            | -0.01% | 0.00%   | -4.66% | 4.12%        | 7.39%  | 15.74%     | 6.44%               | 12.13% |  |  |
| OTHER                      | 182       | 0.24%                 |            |            |        |   |        |              |        |            |                     |        |  |  |
| TOTAL FUND <sup>(2)</sup>  | 75,653    | 100.00%               |            |            | -0.69% | -0.20%  | 10.11% | 9.85%        | 8.26%  | 8.50%      | 5.88%               | 6.07%  |  |  |

(1) Returns are preliminary, unaudited, and net of all fees

(2) Total Fund excludes Police and Fire Mortgage Program

Sum of components may not equal totals due to rounding

## Pension Fund Update: Change in Sector Allocation from June 30, 2019 – August 31, 2019



Net sales in U.S. Equities and IG Credit, along with \$2.5 billion in net benefit payments, were the primary factors impacting changes in sector allocation

Source: State Street

## Notification: Modification to Funds Managed by Oz Management

**Background**: The Division has significant investments in funds managed by Oz Management. The relationship commenced in June 2006, with an initial investment of \$50 million in OZ Domestic Partners II, L.P., and has grown over time. As of June 30, 2019, the Division had approximately \$2 billion of net asset value (NAV) invested across eight funds managed by Oz Management, including five separate accounts comprising the OZNJ Platform, two commingled real estate funds, and a small residual position in OZ Domestic Partners II, L.P.

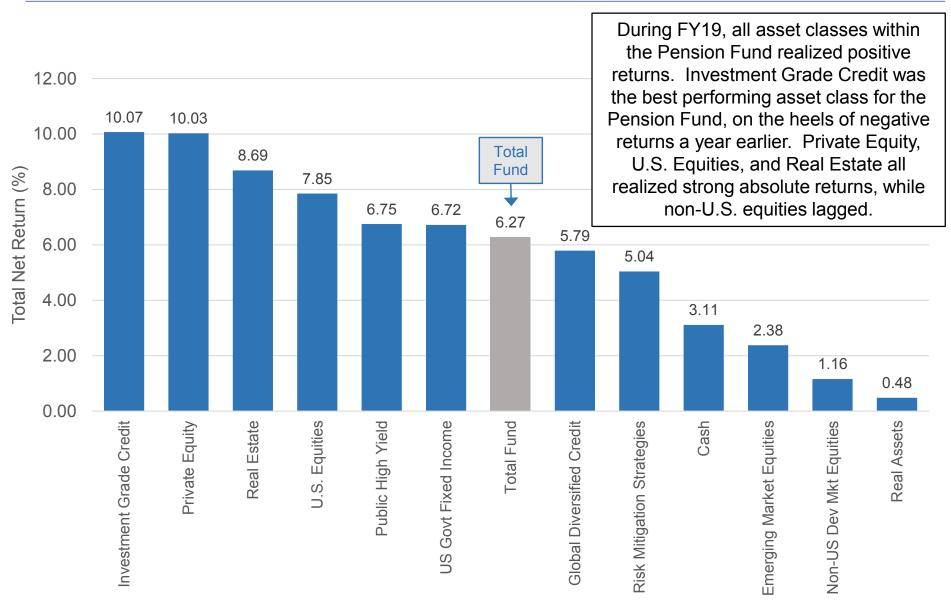
**Modification**: On August 12, 2019, Oz Management announced they will be changing the name of the firm to Sculptor Capital Management LP, effective September 12, 2019. The name change is part of the ongoing transition to a new leadership team.

**Impact on Pension Fund**: This change will have no impact from an investment perspective. From an operational perspective, all of the funds managed by Oz Management will change their respective names, including the funds in which the Division is invested. The new names of the funds that will appear on the monthly reporting will be:

| Old Name  | New Name  |
|---|---|
| Och-Ziff Real Estate Credit Parallel Fund B, L.P. | Sculptor Real Estate Credit Parallel Fund B, LP |
| OZNJ Real Estate Opportunities, L.P.              | Sculptor NJ Real Estate Opportunities, LP       |
| Och-Ziff Real Estate Parallel Fund III E, L.P.    | Sculptor Real Estate Parallel Fund III E, LP    |
| OZ Domestic Partners II, L.P.                     | Sculptor Domestic Partners II, LP               |
| OZNJ Real Asset Opportunities, L.P.               | Sculptor NJ Real Asset Opportunities, LP        |
| OZSC, L.P.  | Sculptor SC, LP                                 |
| OZSC II, L.P.                                     | Sculptor SC II, LP                              |
| OZNJ Private Opportunities L.P.                   | Sculptor NJ Private Opportunities, LP           |

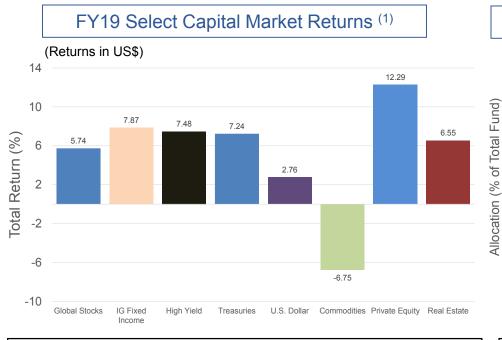
The Director is notifying the SIC of this modification in accordance with the Alternative Investment Modification Procedures Fiscal Year 2019 Review and Outlook

### Pension Fund Net Returns<sup>(1)</sup> By Asset Class and Strategy: Fiscal Year 2019

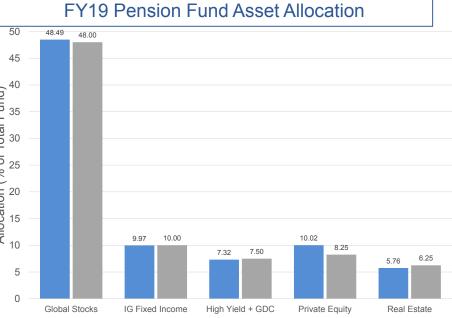


(1) Returns are net of all fees and unaudited. Pension Fund return excludes Police and Fire Mortgage Program.

## Fiscal Year 2019 Capital Markets Review: Multi-Asset Class Returns



During FY19, Fixed Income outperformed global public equities. Private markets broadly outperformed, with strong returns in Private Equity and Real Estate. For the fourth time in the past five fiscal years, Commodities realized negative returns (-6.75%).

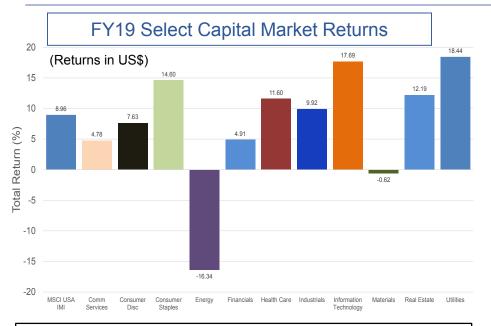


Throughout FY19, the Pension Fund generally maintained an asset allocation in line with the targeted allocation. A modest overweight allocation to Private Equity benefited overall returns.

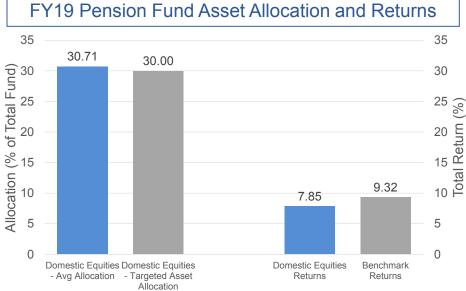
Bond yields declined in FY19, following two consecutive years of negative returns for U.S. Treasuries. In this environment, fixed income outperformed global equities. Private equity realized double-digit returns for the third consecutive fiscal year.

Private Equity (PE) and Real Estate (RE) returns reflect one year ended 3/31/19 Source: Bloomberg, Cambridge Associates, National Council of Real Estate Investment Fiduciaries, and State Street

## Fiscal Year 2019 Capital Markets Review: US Equity Sector Returns



During FY 19, U.S. Equities (+8.96%) outperformed the broader equity market, led by Utilities (+18.44), Information Technology (+17.69%), and Consumer Staples (+14.60). Energy (-16.34%) underperformed as commodities declined.



Throughout the period, the Pension Fund maintained an allocation to U.S. Equities broadly in line with the targeted allocation. Notwithstanding favorable absolute returns, relative performance was adversely impacted by a more value-oriented investment approach as growth stocks outperformed.

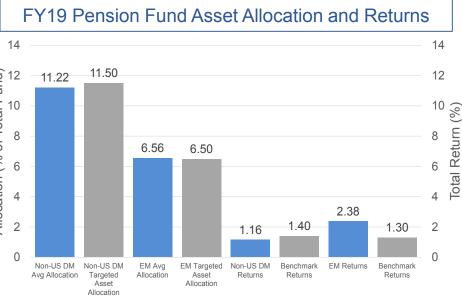
U.S. equities realized positive returns during FY19. Performance was bolstered by accommodative monetary policy, lower U.S. corporate tax rates, and capital inflows due to increased economic uncertainty abroad.

Source: Bloomberg, MSCI, and State Street Note: Fund returns are unaudited. Fund and Benchmark returns are based on preliminary values.

## Fiscal Year 2019 Capital Markets Review: International Equity Returns



During FY19, Non-US Developed Markets (DM) and Emerging Markets (EM) realized modestly positive returns, with a wide dispersion of returns across geographic regions. The past year was characterized by heightened volatility, as weakness during the first half was offset by strong returns during the last six months of the fiscal year.



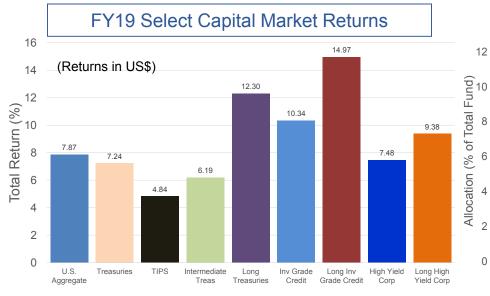
On balance, the Pension Fund maintained a modest underweight allocation to DM during FY19. Within DM, the portfolio's allocation to small cap equities adversely impacted returns. Despite low returns, favorable relative performance within EM added value.

For the eighth time in the past nine fiscal years, DM and EM both underperformed U.S. equities

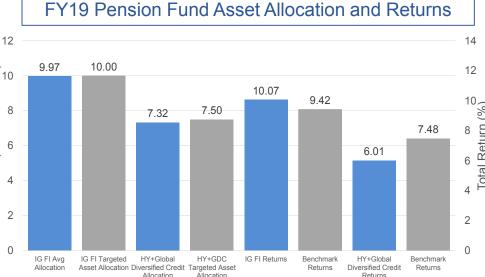
Source: Bloomberg, MSCI, and State Street

Note: Fund returns are unaudited. Fund and Benchmark returns are based on preliminary values.

## Fiscal Year 2019 Capital Markets Review: Fixed Income Returns



During FY19, the Fixed Income market realized favorable returns as yields declined sharply and credit spreads narrowed modestly. In this environment, longer duration fixed income securities outperformed as the yield curve flattened.



Strong relative returns within the Investment Grade (IG) Credit portfolio added value during FY19. Within the Fixed Income portfolio, Global Diversified Credit (GDC) underperformed the public fixed income market.

During FY19, the Bloomberg Barclays U.S. Aggregate Bond Index had its strongest performance year since FY10 as yields declined and credit spreads narrowed.

Source: Bloomberg and State Street Note: Fund returns are unaudited. Fund and Benchmark returns are based on preliminary values.

## US Equity Portfolio Review and Outlook

## FY19 U.S. Equity Portfolio Review and FY20 Key Investment Themes

#### • During FY19, the US Equity Portfolio returned +7.85%, supported by favorable earnings growth

- absolute returns were driven by positive economic and earnings growth, along with expectations for more accommodative monetary policy during the second half of FY19
- positive returns for the full fiscal year masked volatility as the broad market fully recovered from a steep October through December decline precipitated by trade wars and concerns of higher interest rates
- the U.S. Equity portfolio's emphasis on value-oriented and small cap equities impacted relative returns as growth-oriented and large cap equities outperformed

#### • Within the U.S. Equities portfolio:

- · sector and security selection adversely impacted relative returns
- small cap equities underperformed the benchmark
- performance was somewhat bolstered by positive selection for large cap equities
- in conjunction with underperformance of value, an overweight allocation to small cap equities within valueoriented equities also detracted from returns

#### • Looking ahead into FY20, the portfolio is positioned in line with the broader market

- potential headwinds include concerns related to a possible economic slowdown as well as continued trade tensions that may lead to heightened volatility in equity markets
- · earnings growth is expected to moderate as demand softens
- the U.S. Equity portfolio remains well-diversified across all eleven industry sectors; in-line with the MSCI USA Investable Market Index

## U.S. Equity Portfolio Returns By Fiscal Year

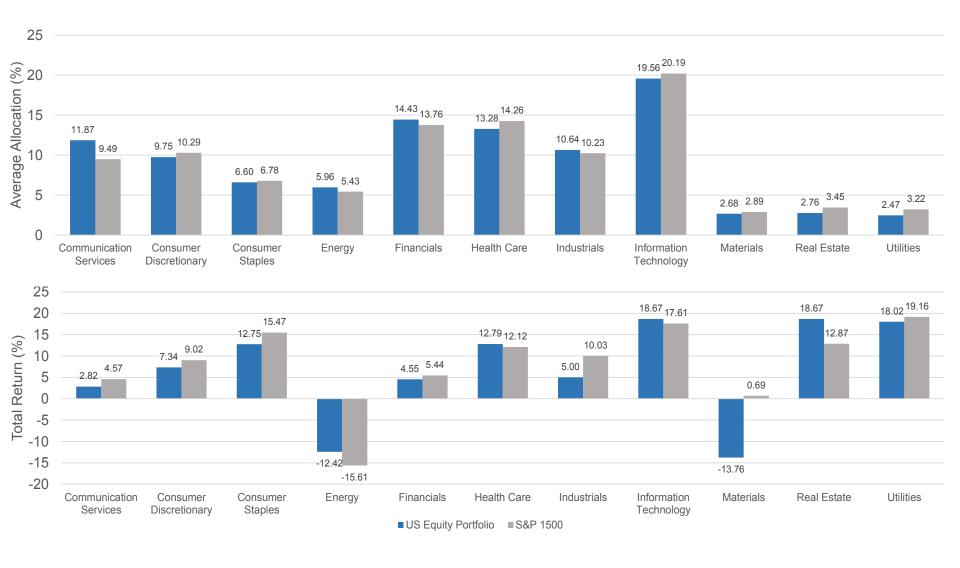
#### (Total Return in %)

|             | New Jersey Division of<br>Investment | S&P 1500  | Relative<br>Outperformance |
|-------------|--------------------------------------|-----------|----------------------------|
| Fiscal Year | Domestic Equity Portfolio            | Benchmark | (in basis points)          |
| 2010        | 16.43                                | 15.57     | 86                         |
| 2011        | 33.40                                | 31.65     | 175                        |
| 2012        | 3.54                                 | 4.63      | -109                       |
| 2013        | 21.89                                | 21.13     | 76                         |
| 2014        | 26.23                                | 24.7      | 153                        |
| 2015        | 7.48                                 | 7.31      | 17                         |
| 2016        | -1.58                                | 3.64      | -522                       |
| 2017        | 19.80                                | 18.09     | 171                        |
| 2018        | 12.78                                | 14.50     | -172                       |
| 2019        | 7.85                                 | 9.32      | -147                       |

| (Periods Ending 6/30/1 | 19)   |       |      |
|------------------------|-------|-------|------|
| One Year               | 7.85  | 9.32  | -147 |
| Three Year             | 13.37 | 13.91 | -54  |
| Five Year              | 9.04  | 10.45 | -141 |
| Ten Year               | 14.32 | 14.73 | -41  |

During FY19, the U.S. Equity portfolio realized favorable absolute returns, but underperformed relative to the benchmark

## FY19 U.S. Equity Review: Sector and Security Selection



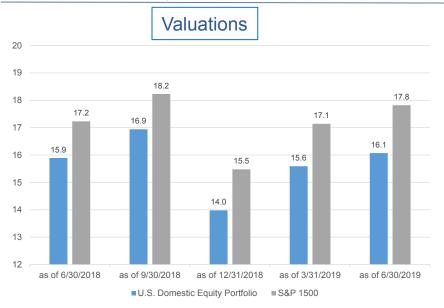
During FY19, sector and security selection adversely impacted relative returns

## During FY19, IT & Defensive Sectors Outperformed

|                        |         |             | EPS (     | Growth      | Forwa     | rd P/E    |
|------------------------|---------|-------------|-----------|-------------|-----------|-----------|
|                        |         | Dividend    |           |             |           |           |
|                        | FY 19   | Yield       | Last 3    | Estimated 3 | as of     | as of     |
| Sector                 | Returns | (6/30/2019) | Years (%) | 5 Years (%) | 6/30/2018 | 6/30/2019 |
| Utilities              | 19.16   | 3.1         | 6.1       | 5.7         | 18.1      | 20.5      |
| Information Technology | 17.61   | 1.4         | 19.8      | 12.6        | 23.0      | 25.0      |
| Consumer Staples       | 15.47   | 2.8         | 7.5       | 6.4         | 19.2      | 22.1      |
| Real Estate            | 12.87   | 3.5         | 6.2       | 9.1         | 50.1      | 54.4      |
| Health Care            | 12.12   | 1.6         | 9.3       | 10.2        | 14.1      | 20.9      |
| Industrials            | 10.03   | 1.8         | 19.6      | 11.3        | 18.5      | 18.9      |
| Consumer Discretionary | 9.02    | 1.3         | 47.8      | 18.9        | 49.8      | 34.6      |
| Financials             | 5.44    | 2.1         | 7.3       | 9.4         | 20.3      | 14.4      |
| Communication Services | 4.57    | 1.4         | 33.8      | 13.1        | 33.0      | 27.3      |
| Materials              | 0.69    | 2.0         | 13.3      | 10.4        | 17.9      | 21.7      |
| Energy                 | -15.61  | 3.3         | 22.6      | 11.5        | 29.0      | 23.4      |

Information Technology and defensive sectors (e.g., high-yielding Utilities and Consumer Staples) outperformed. On balance, sector allocation detracted from relative returns in a bifurcated equity market.

### FY19 U.S. Equity Review: Value vs. Growth



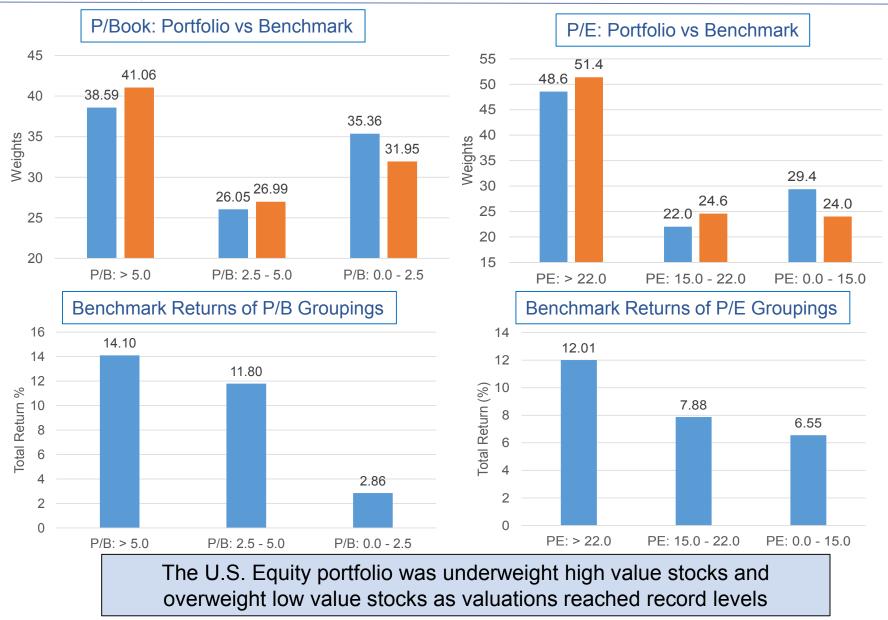
The U.S. Equity portfolio focused on investments with more attractive valuations. This value bias negatively impacted returns as growth outperformed value. The U.S. Equity portfolio's overweight allocation to small cap equities also impacted returns, as small caps underperformed.

small cap stocks impacted relative returns

#### Growth vs. Value 9.50 12.00 11.38 9.32 10.00 9.00 Total Return (%) Fotal Return (%) 8.00 7.18 8.50 6.00 8.00 7.85 4.00 7.50 2.00 7.00 0.00 S&P 1500 US Domestic Equity S&P 1500 Growth S&P 1500 Value Portfolio Large Cap vs. Small Cap 11.06 12.00 7.00 6.29 00.9 (Cap 10.00 8.00 Small ( 5.00 6.00 Total Return (%) 4.00 4.00 Allocation (% to 3.23 2.00 3.00 0.00 2.00 -2.00 1.00 -4.00 -4.75 0.00 -6.00 S&P1500 S&P 1500 US **US** Domestic S&P1500 US Equity Portfolio Large Cap Small Cap During FY19, the U.S. Equity portfolio's focus on value stocks and

Source: FactSet

#### FY19 U.S. Equity Review: Value vs. Growth



## FY19 U.S. Equity Review: Security Selection

#### **FY19 Contributors**

| Company                        | Average<br>Portfolio<br>Weight | Average<br>Benchmark<br>Weight | Benchmark<br>Total<br>Return | Relative<br>Contribution |
|--------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------|
| Microsoft Corporation          | 4.00%                          | 3.34%                          | 38.07%                       | 18 bps                   |
| Eli Lilly and Company          | 0.75%                          | 0.40%                          | 32.65%                       | 16 bps                   |
| Merck & Co., Inc.              | 1.18%                          | 0.76%                          | 41.97%                       | 15 bps                   |
| AT&T Inc.                      | 1.59%                          | 0.88%                          | 11.14%                       | 13 bps                   |
| Amazon.com, Inc.               | 3.95%                          | 2.79%                          | 11.40%                       | 12 bps                   |
|                                | FY19 Det                       |                                |                              |                          |
|                                | Average                        | Average                        | Benchmark                    |                          |
|                                | Portfolio                      | Benchmark                      | Total                        | Relative                 |
| Company                        | Weight                         | Weight                         | Return                       | Contribution             |
| Starbucks Corporation          | 0.03%                          | 0.33%                          | 75.45%                       | -17 bps                  |
| Astec Industries, Inc.         | 0.25%                          | 0.00%                          | -44.91%                      | -16 bps                  |
| AK Steel Holding Corporation   | 0.22%                          | 0.00%                          | -45.39%                      | -14 bps                  |
| Eros International PLC Class A | 0.11%                          | 0.00%                          | -89.62%                      | -14 bps                  |
| Western Digital Corporation    | 0.28%                          | 0.06%                          | -35.81%                      | -13 bps                  |

The U.S. Equity portfolio remained well diversified through FY19 with more than 700 individual issues. No single security had an outsized impact on returns.

## U.S. Equity Portfolio as of June 30, 2019

## U.S. Equity Portfolio versus Benchmark – Key Metrics

|                       | P/E  | P/CF | P/Book |
|-----------------------|------|------|--------|
| U.S. Equity Portfolio | 16.1 | 10.7 | 2.5    |
| S&P 1500 Benchmark    | 17.8 | 12.4 | 3.0    |

| U.S. Equity Portfolio Top Holding | s As Of 6/30/2019 |
|-----------------------------------|-------------------|
|                                   | Portfolio         |
| Company                           | Weight            |
| Microsoft Corporation             | 4.41%             |
| Amazon.com, Inc.                  | 4.08%             |
| Apple Inc.                        | 3.15%             |
| Alphabet Inc. Class C             | 2.79%             |
| AT&T Inc.                         | 2.13%             |
| Facebook, Inc. Class A            | 2.11%             |
| JPMorgan Chase & Co.              | 2.01%             |
| Bank of America Corp              | 1.59%             |
| Visa Inc. Class A                 | 1.53%             |
| Johnson & Johnson                 | 1.42%             |

## International Equity Portfolio Review and Outlook

## FY19 International Equity Portfolio Review and FY20 Key Investment Themes

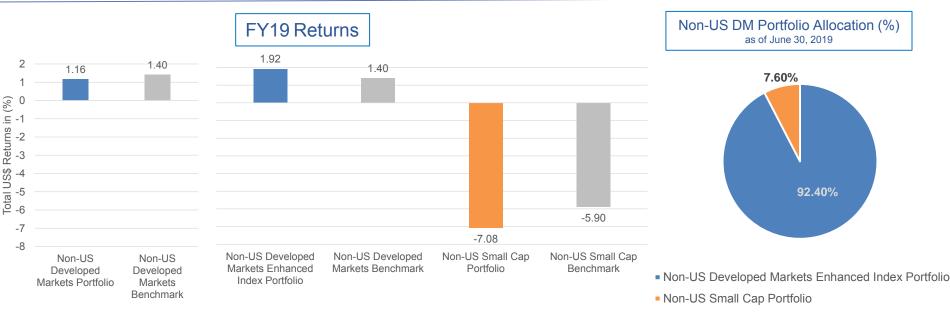
- During FY19, the International Equity portfolio modestly outperformed the benchmark index, driven primarily by relative returns within the EM portfolio
  - the Emerging Market (EM) portfolio outperformed by 108 basis points
  - within the Non-US Developed Market (DM) portfolio, an out of benchmark allocation to small cap stocks adversely impacted returns
- Security Selection was a key driver of relative returns
  - · within the EM portfolio, active strategies including country and security selection added value
  - within the DM portfolio, small cap security selection detracted from relative returns, as the small cap portfolio underperformed its benchmark by 118 basis points
- Looking ahead into FY20, relative valuations appear attractive but economic and geopolitical risks persist
  - slowing global growth prospects, elevated trade conflicts, and rising uncertainty ahead of the latest Brexit
    deadline present a challenging investment environment
  - EM equity markets have broadly struggled in the midst of global trade disputes and a resilient U.S. dollar
  - · synchronized global policy accommodation may provide support for financial markets

### FY19 International Equity Returns By Asset Class

| (Total US\$ Returns in %)              | Quarter Ended    |           |              |                  |              |           |                  |           |  |              |           |
|--|------------------|-----------|--------------|------------------|--------------|-----------|------------------|-----------|--|--------------|-----------|
|  | <u>9/30/2018</u> |           | 12/31/2018   |                  | 3/31/2019    |           | <u>6/30/2019</u> |           |  | Fiscal Ye    | ear 2019  |
|  | <u>NJDOI</u>     | Benchmark | <u>NJDOI</u> | <u>Benchmark</u> | <u>NJDOI</u> | Benchmark | <u>NJDOI</u>     | Benchmark |  | <u>NJDOI</u> | Benchmark |
| Non-US Developed Markets (DM) Equities | 1.35             | 1.29      | -13.19       | -12.69           | 10.83        | 10.56     | 3.74             | 3.71      |  | 1.16         | 1.40      |
| Emerging Market (EM) Equities          | -0.93            | -1.31     | -6.88        | -7.27            | 9.56         | 9.95      | 1.30             | 0.67      |  | 2.38         | 1.30      |
|  |                  |           |              |                  |              |           |                  |           |  |              |           |
| Total International Equity             | 0.52             | 0.37      | -10.92       | -10.73           | 10.35        | 10.35     | 2.82             | 2.62      |  | 1.59         | 1.47      |

During FY19, the International Equity Portfolio outperformed its benchmark by 12 basis points (1.59% vs 1.47%), driven by favorable relative returns in the EM Portfolio. Detracting from relative returns was the non-benchmark allocation to small cap equities.

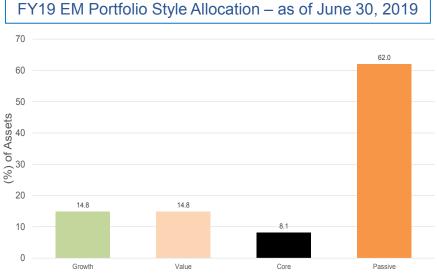
## FY19 Review: Non U.S. Developed Markets (DM) Portfolio



- During FY19, the Non-US Developed Markets Equity (DM) portfolio underperformed by 0.24%
- The DM Portfolio includes an Enhanced Index Portfolio and a Small Cap Portfolio
  - the Enhanced Index Portfolio outperformed its benchmark index by 52 basis points
  - the Small Cap Portfolio underperformed its benchmark by 1.18%
    - within the Small Cap Portfolio, security selection and an underweight allocation to Real Estate (-7%) adversely impacted relative returns

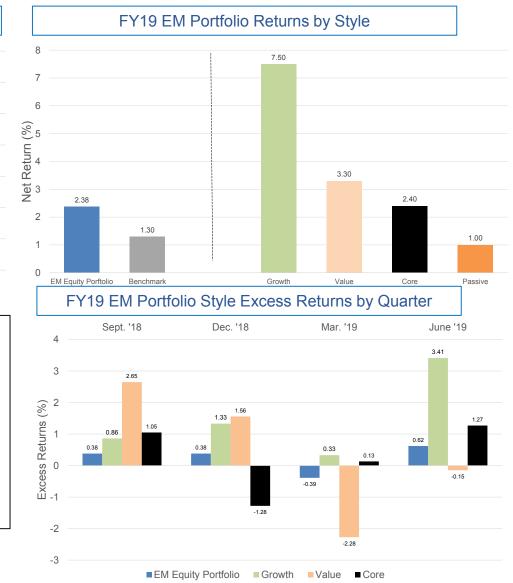
The Non-US Developed Markets portfolio underperformed by 0.24% (1.16% vs. 1.40%) during FY19, driven by an allocation to small cap equities

## FY19 Review: Emerging Markets (EM) Portfolio



During FY19, the EM portfolio remained well diversified across style strategies. Growth, Value, and Core strategies drove excess returns through favorable stock selection and country allocation. Style diversification proved beneficial as value outperformed during the first half of the fiscal

year and growth outperformed during the second half of the fiscal year.



During FY19, active strategies added value to the EM portfolio.

Fixed Income Portfolio Review and Outlook 28

## FY19 Fixed Income Portfolio Review and FY20 Key Investment Themes

#### • During FY19, the Fixed Income portfolio underperformed its benchmark index by 39 basis points

- the key driver of relative returns was the underperformance of the Global Diversified Credit (GDC) portfolio
- the Investment Grade (IG) portfolio, which represents approximately half of the total allocation to Fixed Income, realized strong absolute and relative returns

#### • Within the Fixed Income portfolio:

- the GDC portfolio is comprised of private credit strategies that lagged the public high yield market over the past year
  - the GDC portfolio has outperformed high yield for the three and five year periods by 296 and 316 basis points, respectively, on an annualized basis
- the IG portfolio benefitted from positive sector selection, new issue concessions in the primary market, and a commitment to select BBB credits
- within the U.S. Government portfolio, an underweight position in the long end of the yield curve adversely impacted relative returns as the yield curve flattened
- High Yield (HY) underperformed by 73 basis points, due primarily to security selection

#### • Looking ahead to FY20, a cautious approach is warranted amid heightened economic uncertainty

- growth in the U.S. economy, while still positive, has shown signs of deceleration
- · credit spreads remain tight in a historical context
- · geopolitical risks, including trade disputes, persist

## The Fixed Income Portfolio Has Realized a Long-Term Track Record of Outperformance

| (Total Return in %) |  |                           |   |  |  |  |  |  |
|---------------------|--|---------------------------|---|--|--|--|--|--|
| Fiscal Year         | New Jersey Division of<br>Investment<br>Fixed Income Portfolio | Fixed Income<br>Benchmark | Relative<br>Outperformance<br>(in basis points) |  |  |  |  |  |
| 2010                | 16.73  | 16.49                     | 24  |  |  |  |  |  |
| 2011                | 5.96   | 3.20                      | 276   |  |  |  |  |  |
| 2012                | 15.87  | 16.50                     | -63   |  |  |  |  |  |
| 2013                | 1.70   | 0.87                      | 83  |  |  |  |  |  |
| 2014                | 7.62   | 7.45                      | 17  |  |  |  |  |  |
| 2015                | 1.76   | 0.52                      | 124   |  |  |  |  |  |
| 2016                | 4.90   | 4.93                      | -3  |  |  |  |  |  |
| 2017                | 5.14   | 4.89                      | 25  |  |  |  |  |  |
| 2018                | 2.26   | 0.54                      | 172   |  |  |  |  |  |
| 2019                | 8.00   | 8.39                      | -39   |  |  |  |  |  |

#### Annualized Returns

| (Periods Ending 6/30/19) |      |      |     |  |  |  |  |  |
|--------------------------|------|------|-----|--|--|--|--|--|
| One Year                 | 8.00 | 8.39 | -39 |  |  |  |  |  |
| Three Year               | 5.11 | 4.56 | 55  |  |  |  |  |  |
| Five Year                | 4.39 | 3.81 | 58  |  |  |  |  |  |
| Ten Year                 | 6.88 | 6.23 | 65  |  |  |  |  |  |

While the Fixed Income portfolio underperformed its benchmark in FY19, it has outperformed its benchmark in seven of the past ten fiscal years. Over the past decade, the Fixed Income portfolio has outperformed its benchmark by 65 basis points (annualized).

Source: State Street

## Fixed Income Portfolio: Fiscal Year 2019 Performance Review

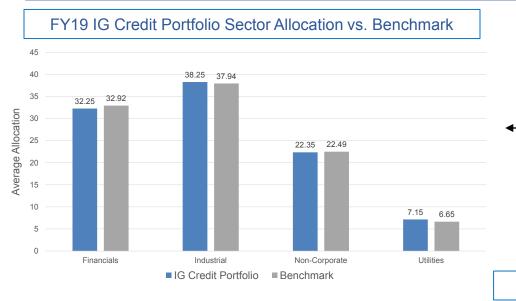
#### FY19 Fixed Income Returns By Portfolio

| Quarter Ended    |  |   |  |   |  |  |  |  |   |
|------------------|--|---|--|---|--|--|--|--|---|
| <u>9/30/2018</u> |  | 12/31/2018  |  | 3/31/2019   |  | <u>6/30/2019</u>   |  | Fiscal Year 2019   |   |
| <u>NJDOI</u>     | Benchmark                                      | <u>NJDOI</u>  | Benchmark  | <u>NJDOI</u>  | Benchmark  | <u>NJDOI</u>   | Benchmark  | <u>NJDOI</u>   | Benchmark   |
| 0.74             | 0.49   | 0.80  | 0.56   | 1.01  | 0.60   | 1.07   | 0.64   | 3.67   | 2.31  |
| -0.54            | -0.59  | 2.33  | 2.57   | 2.01  | 2.11   | 2.79   | 3.01   | 6.72   | 7.24  |
| 0.58             | 0.52   | 1.19  | 0.77   | 4.15  | 4.05   | 3.84   | 3.82   | 10.07  | 9.42  |
| 2.32             | 2.40   | -4.82   | -4.53  | 7.00  | 7.26   | 2.44   | 2.50   | 6.75   | 7.48  |
| 0.93             | 2.40   | -0.07   | -4.53  | 1.05  | 7.26   | 3.81   | 2.50   | 5.79   | 7.48  |
| 0.71             | 1.06   | 0.51  | -0.98  | 3.05  | 4.95   | 3.54   | 3.21   | 8.00   | 8.39  |
|                  | NJDOI<br>0.74<br>-0.54<br>0.58<br>2.32<br>0.93 | NJDOI         Benchmark           0.74         0.49           -0.54         -0.59           0.58         0.52           2.32         2.40           0.93         2.40 | NJDOI         Benchmark         NJDOI           0.74         0.49         0.80           -0.54         -0.59         2.33           0.58         0.52         1.19           2.32         2.40         -4.82           0.93         2.40         -0.07 | 9/30/2018       12/31/2018         NJDOI       Benchmark       NJDOI       Benchmark         0.74       0.499       0.800       0.560         -0.54       -0.599       2.333       2.577         0.58       0.522       1.199       0.777         2.322       2.400       -4.822       -4.533         0.933       2.400       -0.077       -4.533 | 9/30/2018       12/31/2018       3/31/2018         NJDOI       Benchmark       NJDOI       Benchmark       NJDOI         0.74       0.49       0.80       0.56       1.01       1.01         -0.54       -0.59       2.33       2.57       2.01       1.15         0.58       0.52       1.19       0.77       4.15       1.01         0.93       2.40       -4.82       -4.53       7.00       1.05 | 9/30/2018 $12/3/2018$ $3/3/2019$ NNDQ       Benchmark       NJDQI       Benchmark       NJDQI       Benchmark $0.74$ $0.49$ $0.80$ $0.56$ $1.01$ $0.60$ $-0.54$ $-0.59$ $2.33$ $2.57$ $2.01$ $2.11$ $0.58$ $0.52$ $1.19$ $0.77$ $4.15$ $4.05$ $2.32$ $2.40$ $-4.82$ $-4.53$ $7.00$ $7.26$ $0.93$ $2.40$ $-0.07$ $4.53$ $1.05$ $7.26$ | 9/30/2018 $12/31/2018$ $3/31/2019$ $6/30/2018$ NJDOI       Benchmark       NJDOI       Benchmark       NJDOI       Benchmark       NJDOI $6/30/2018$ $0.74$ $0.49$ $0.80$ $0.56$ $1.01$ $0.600$ $1.07$ $0.74$ $0.49$ $0.80$ $0.56$ $1.01$ $0.600$ $1.07$ $0.54$ $-0.59$ $2.33$ $2.57$ $2.01$ $2.11$ $2.79$ $0.58$ $0.52$ $1.19$ $0.77$ $4.15$ $4.05$ $3.84$ $2.32$ $2.40$ $-4.82$ $-4.53$ $7.00$ $7.26$ $2.44$ $0.93$ $2.40$ $-0.07$ $4.53$ $1.05$ $7.26$ $3.81$ | 9/30/2018 $12/3/2018$ $3/3/2019$ $6/30/2019$ NJDQI       Benchmark       NJDQI       Benchmark       NJDQI       Benchmark       NJDQI       Benchmark $0.74$ $0.49$ $0.80$ $0.566$ $1.01$ $0.60$ $1.07$ $0.64$ $-0.54$ $-0.59$ $2.33$ $2.57$ $2.01$ $2.11$ $2.79$ $3.01$ $0.58$ $0.52$ $1.19$ $0.77$ $4.15$ $4.05$ $3.84$ $3.82$ $2.32$ $2.40$ $-4.82$ $-4.53$ $7.00$ $7.26$ $2.44$ $2.50$ $0.93$ $2.40$ $-0.07$ $4.53$ $1.05$ $7.26$ $3.81$ $2.50$ | 9/30/2018 $12/3/12018$ $3/3/1/2019$ $6/30/2019$ Fiscal $70$ NJDQI       Benchmark       NJDQI       NJDQI <td< td=""></td<> |

During FY19, the Fixed Income portfolio underperformed its benchmark, driven largely by relative returns in the GDC portfolio. Strong absolute and relative returns in the IG portfolio added value.

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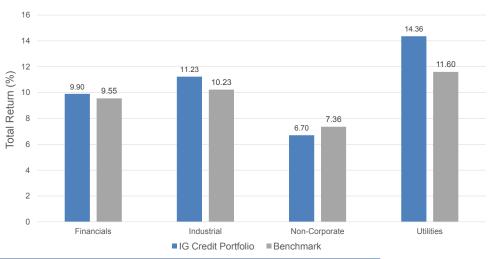
## FY19 Fixed Income Review: Investment Grade Credit Sector Allocation & Returns



During FY19, sector allocation was a positive driver of returns for the IG Credit portfolio as Industrials (+11.23%) outperformed Financials (+9.90%). An overweight allocation to Utilities also proved beneficial as Utilities outperformed.

FY19 IG Credit Portfolio Sector Returns vs. Benchmark

Investment grade credit was the best performing asset class in the financial markets, with strong returns across sectors.



During FY19, the IG Credit portfolio outperformed the broader Total Pension Fund. Within the IG portfolio, sector selection added value.

Source: State Street, FactSet

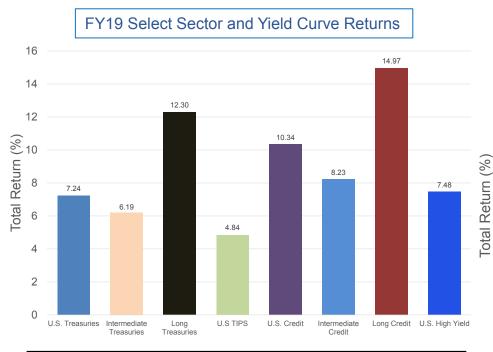
## The Global Diversified Credit (GDC) Portfolio Underperformed in FY19

#### • During FY19, the GDC portfolio underperformed the Bloomberg Barclays US High Yield Index by 169 basis points

- · key factors impacting relative returns included:
  - · investments in U.S. structured credit that underperformed strong public high yield returns
  - exposure to European credit
  - hedging strategies that dampened interest rate and credit risk in an environment of falling yields and tightening credit spreads
- · performance was idiosyncratic and GP dependent
  - certain U.S. structured credit and transatlantic opportunistic credit investments underperformed
  - · other transatlantic structured credit and global opportunistic credit investments outperformed
  - · direct lending at the upper end of the U.S. market underperformed
  - · direct lending in the U.S. middle market outperformed
- the GDC portfolio has outperformed the benchmark over most time periods, benefitting from alpha generation and an illiquidity premium
  - · annualized excess returns of 2.96% over the trailing 3 years
  - annualized excess returns of 3.16% over the trailing 5 years
  - annualized excess returns of 4.44% over the trailing 7 years
- The Division's GDC portfolio is predominantly invested across North America and Europe into opportunistic credit, structured credit, direct lending, distressed credit, real estate credit and special situations strategies
  - no benchmark exists to accurately track the diversity of the GDC portfolio
  - the public high yield benchmark reflects the Division's view of its opportunity cost of capital
- The GDC portfolio is currently above its target asset allocation as it has outperformed the broader pension portfolio over the long term and its illiquid nature has limited the Division from rebalancing out of GDC
  - the Division has slowed its annual pacing of future commitments to the space

Notwithstanding underperformance during FY19, the GDC portfolio has realized strong absolute and relative returns over time

## FY19 Fixed Income Review: Sector, Quality and Yield Curve Returns



During FY19, Long Credit and Long Treasuries outperformed as the Treasury yield curve flattened and longer-dated yields declined. Exiting the TIPS market and moving to nominal Treasuries added value. The High Yield (HY) portfolio had strong absolute returns, but underperformed on a relative basis.

#### FY19 Select Quality Returns 12 11.39 10.12 9.79 10 9.06 8 7.69 6 4 2 0.16 0 A Credit B Credit AA Credit **BBB** Credit **BB** Credit CCC Credit

During FY19, Investment Grade Credit (IG) outperformed HY. Within IG, lower quality (BBB) outperformed, while lower quality (CCC) underperformed in HY. Strong fiscal year returns were driven by a sharp move to lower rates during the second half of FY19.

Investment Grade Credit was the top performer in FY19, driven in part by quality selection

#### Source: Bloomberg